



Supporting Non to Well Perform Utilities



Indonesia's context:

Water utilities owned by local/regional governments in Indonesia are called PDAM

Large number of water operators \rightarrow 386 PDAMs (2014)

50% well-performed 50% non-performed

70% have less than 30 thousands connections (small size PDAMs)

Small PDAMs are recommended to participate in national WOP facilitated by PERPAMSI, for a simple reason: what they want to learn is available in other PDAMs and compatible.

National WOP eliminates the barriers of knowhow transfer, languange, local rules and regulation, technical incompatibility, and cost.

3

Perpamsi Initiatif



To facilitate partnerships among its members (PDAMs) in order to improve performances → national WOPs

SOLIDARITY PARTNERSHIPs → a concept of national WOPs developed by PERPAMSI based on the spirit of togetherness exists among PDAMs.

National WOP Process



Guiding the process of WOP

IDENTIFICATION

- Needs of capacity building
- Best practices and potential mentors
- Matchmaking

ESTABLISHMENT AGREEMENT IMPLEMENTATION SCALE-UP AND REPLICATION

Letter of Work plan Pilot project Identificati Intent MoU Monitoring on Diagnosis and Work plan

evaluation

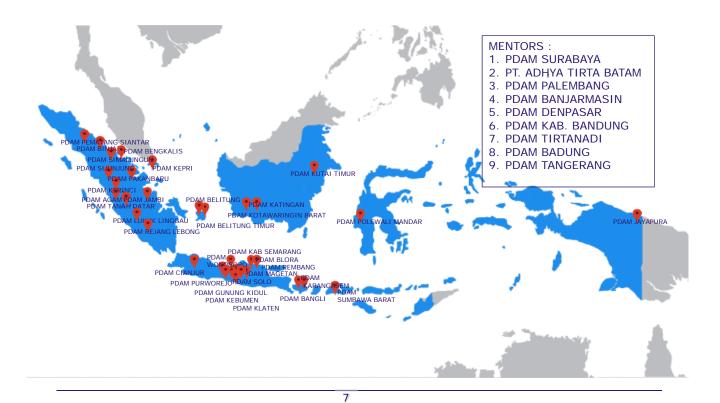
5

Thematic, Approach and Objectif

The WOP

- Duration: 18 months in average
- Cost of facilitation: US\$ 171,428 (in 4 years)
- Thematic: NRW, Energy Efficiency, Billing System, SOP, Water Quality, Financial Report, GIS, Business Plan
- Approach: pilot project, exchange visit, class room training, informal discussion, on-the-job training
- Objectives
 - 1. Performance improvement to achieve 'healthy' category
 - 2. Better services for customers
 - 3. Capacity building for staff

Implementation Of National WOP in Indonesia



NO	MENTEES		MENTORS	FOCUS
2011 -2012				
1 2	PDAM Solo PDAM Magetan	3. PDAM Wonosobo4. PDAM Kab. Semarang	PDAM Surabaya	NRW
5	PDAM Pekanbaru	6. PDAM Cianjur	PT Adhya Tirta Batam	NRW
7	PDAM Jambi	8. PDAM Gunungkidul	PDAM Palembang	NRW
9	PDAM Kutai Timur		PDAM Banjarmasin	NRW
10	PDAM Jayapura		PDAM Denpasar	WSP
2012 - 2013				
1	PDAM Purworejo		PDAM Surabaya	NRW, SOP, Energy saving
2	PDAM Binjai	3. PDAM Tanah Datar	PT Adhya Tirta Batam	NRW and SOP
4	PDAM Sijunjung	5. PDAM Belitung Timur	PDAM Palembang	NRW
6	PDAM Kotawaringin Barat		PDAM Banjarmasin	NRW
7	PDAM Bangli		PDAM Denpasar	Financial Report Pump maintenance
8	PDAM Kerinci	9. PDAM Kepri	PDAM Kab Bandung	NRW and Billing System
10	PDAM Simalungun	11. PDAM Bengkalis	PDAM Tirtanadi	NRW and SOP
12	PDAM Karangasem		PDAM Badung	Financial Report
2014 -2015 (In-progress)				
1	PDAM Pematang Siantar		PT ATB	NRW, SOP
2	PDAM Belitung	3. PDAM Klaten	PDAM Kab Bandung	Billing system
4	PDAM Lubuk Linggau	5. PDAM Rejang Lebong	PDAM Palembang	NRW, SOP
6	PDAM Agam			NRW, SOP, GIS
7	PDAM Blora	8. PDAM Rembang	PDAM Surabaya	NRW, SOP
9	PDAM Katingan	10. PDAM Sumbawa Barat	PDAM Banjarmasin	Billing, digital mapping, NRW, SOP
11	PDAM Kebumen	12. PDAM Polewali Mandar	PDAM Kab Tangerang	NRW, SOP, GIS, Business Plan



Results National WOP



Results (2011 – 2014)



pilot DMAs



Mentees continue to establish and operate new 58 DMAs after WOPs

Generate worth

investment USD 850,000



Up to 55%

NRW reduced at the pilot DMA

Leads to:

- 48,122 households get improved supply
- 21 up to 24 hours supply
- Increase average revenue USD 700 in each pilot DMA



More Result From WOP



Results (2011 - 2014) Capacity Building

- 324 staff acquire improved knowledge and skills
- Mentors and mentees continue the partnership after the program
- Past recipients encouraged to be mentors, assigned to share their knowledge with neighboring water utilities
- Experienced mentors facilitated to establish the centers of excellence in their respective regions

Performance Improvement

 Helps 12 utilities upgrade to "well-performed/healthy" category

Challanges and Success Factors

Discussion

Challenges

High demand for WOP, limited number of mentors No sufficient incentive for mentors Sustainability of improvement Capacity building for mentors and facilitator

Success factors

Solidarity among Indonesian water utilities Good relationship between water utility leaders Independency, self-finance to start

11

Priority For Next Step

Next Steps: developing the approach

- Sister city
- One mentor takes care of a group of mentees
- Less number of WOP but high quality



