Challenge for Human Resource Development – Toward Sustainable Water Supply

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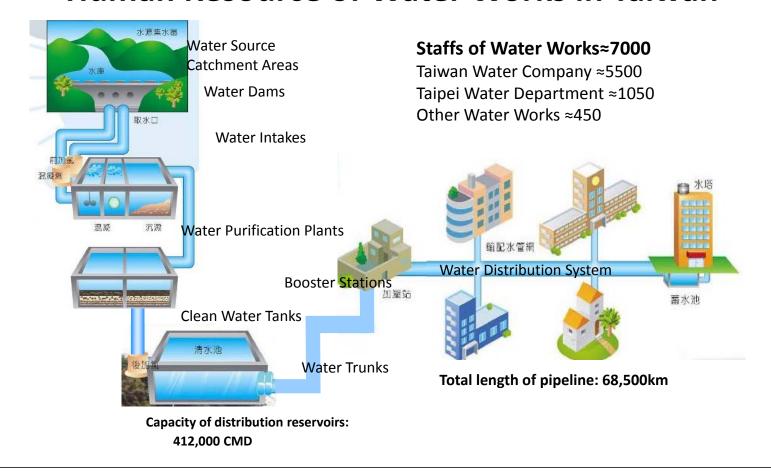
Secretary General
Chinese Taiwan Water Works Association

outlines

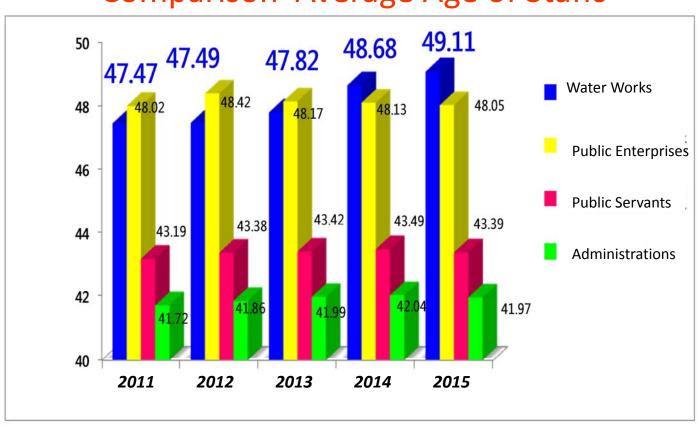
- Human Resource of Water Works in Taiwan
- Challenges for Human Resource
 Development
- Human Resource Management-to find right men do right things
- Prospecting the Future



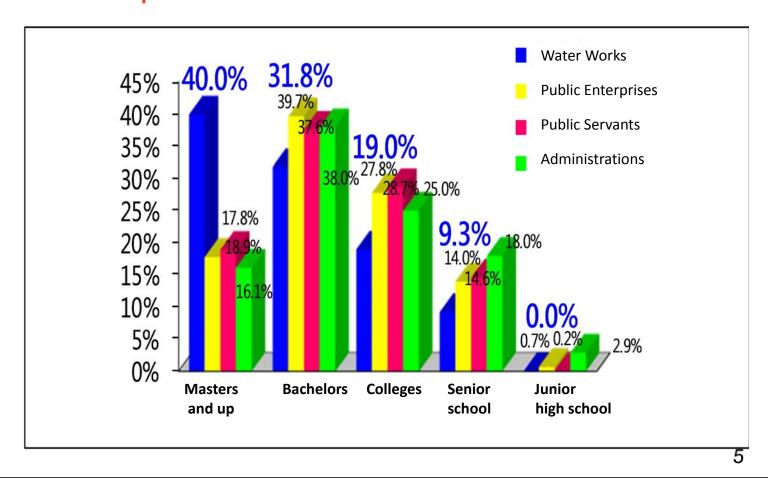
Human Resource of Water Works in Taiwan



Comparison Average Age of Staffs



Comparison of Education Level with TWD



Challenges for Human Resource Development

- Globalization-Economy, Climate Change...
- New Skills and Technologies
- Managing change-GIS, SCADA, DMAs...
- Human and Intellectual capital
- Teamwork and Workforce Partnerships
- Customer and Market Response
- Budget and Cost containment



Managing change-GIS, SCADA, DMAs...

- Attracting and Understand
- Education and Training
- Testing and applying
- Evaluation and Adjustment
- Competition and Encouragement



Budget and Cost containment

- Organization Downsizing
- Creates Reorganization for Efficiency
- Forces Outsourcing
- Encourages Temporary Workforce
 - Volunteers
 - Temporary Workers
 - Contract Employees/Leasing



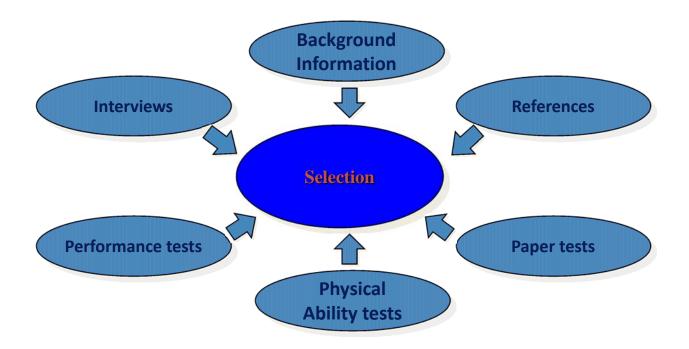
HUMAN RESOURCES MANAGEMENT

-Find right men do right things-

- Staffing/Planning
- Broader Job Design
- Recruitment
- Selection
- Training Staff
- Development
- Performance Management
- Compensation Management / Incentive
- Labor Relations / Teamwork



Recruitment and Selection Tools



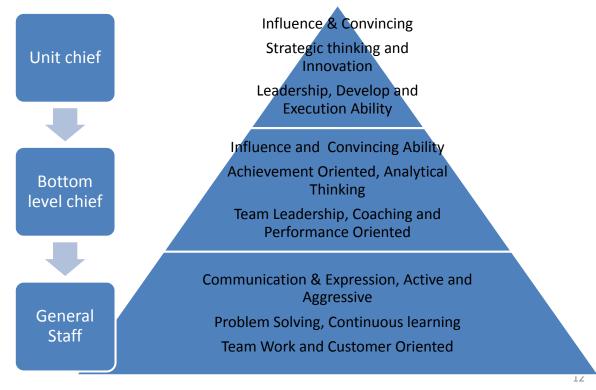
Mentoring Program

- -Training recruits and staffs-
- The key of success is the support from all organization.
- A good mentor or coach can teach good working skill, shorten the learning curve of newly recruited and incubate good staff.
- Good working attitude and manners that are helpful in learning program.
- Mentoring has two-way advantage, it helps the mentee and reinforce the mentor.

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Job's Competence Analysis

 Analyze and establish the key competence of various jobs needed by general staff, bottom level chief and unit chief.

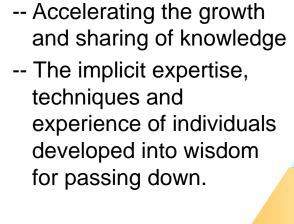


Job Rotating System

- No more 4 years on a job or a position.
- Establishing map and ranking of job rotation
- The purpose of job rotation
 - Incubating new talent
 - Establishing human relations
 - Increasing personal eyesight
 - Advancing the abilities of handling problems
 - Preparing for upward mobility

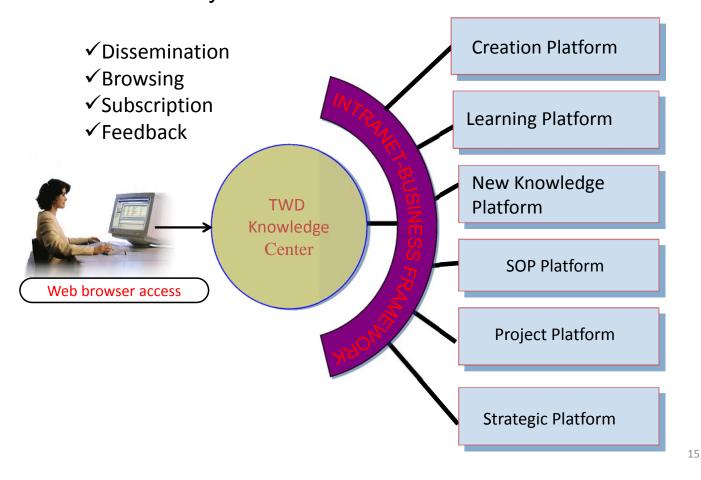
Knowledge Management System

- Objectives of KM system
 - Collecting and sorting data effectively and efficiently
 - Converting the data into information for management



Wisdom
Knowledge
Information
Data

■ TWD's KM System established 6 Platforms





4.0

New Training Park of TWC

Location: Tainan

Budget: NT\$ 526.4 million (US\$17.5 million)

Completion Time: 2019



Prospecting the Future

- Keep training the staff become the most important roles on going toward sustainable water supply.
- Human resource development on building a robust water supply system to face and solve the coming problems and disasters.
- Enforcing the knowledge, skills and abilities of individuals on developing a sound water works.

