



### **Teodor Popa**

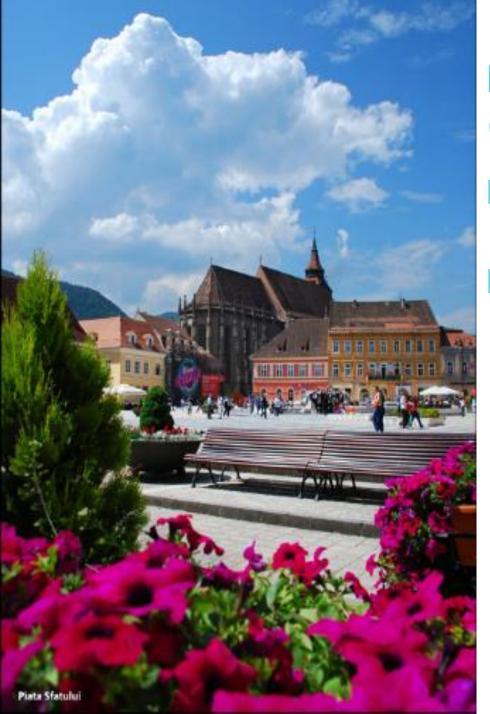
- Experience in the water sector since 1991
- Involved in international financed programs since 1994
- Financial Manager since 2001
- Member of the Strategic Council of IWA



#### The Romanian Water Sector

### Content

- Romanian water sector
  - key figures
  - institutional arrangements
  - the regulator
- Finance
  - tariff policy
  - financial mechanism



# Romania water key figures (2013)

- Total population: 21 mil. (3- 4 living abroad)
- Service coverage:
  - ▶ 62% water (29% in '95)
    - ▶83% in urban area
  - ▶ 47 % sewerage
    - >95% treated at least in one stage



# Romania water key figures (2013)

- Number of employees: 30,000
- Invoiced water quantity: 550 million m3
- Operating revenues: 700 million Euro
- ► EBITDA (Profit before taxation and depreciation):

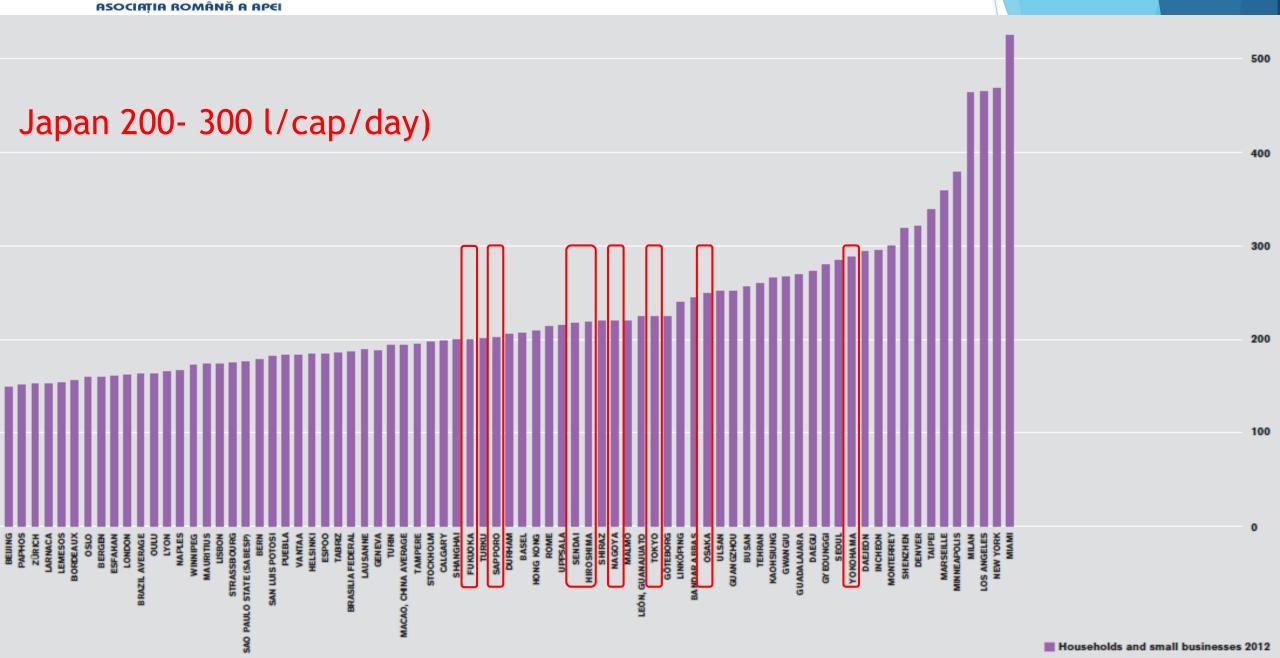
160 million Euro

Indebtedness of the sector: 700 million Euro



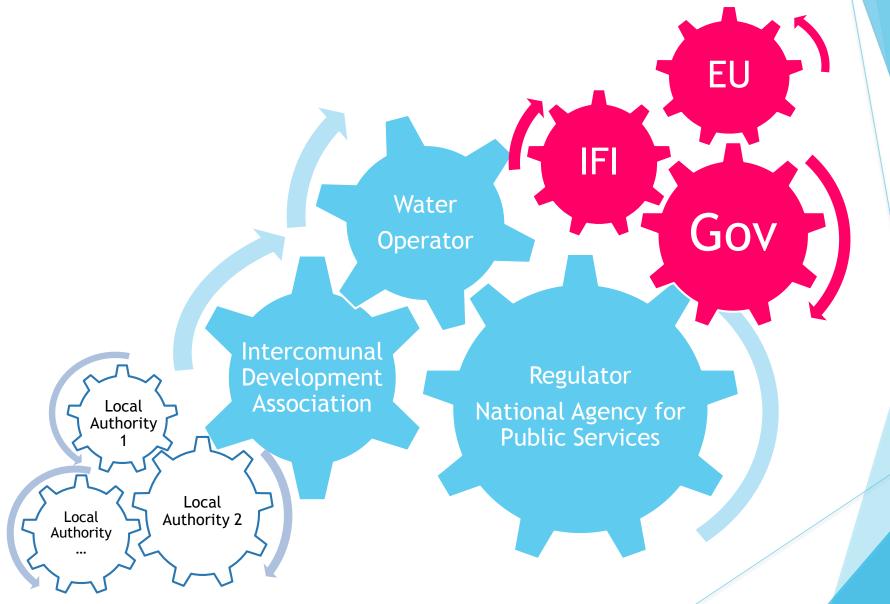
### Specific consumption (l/cap/day)





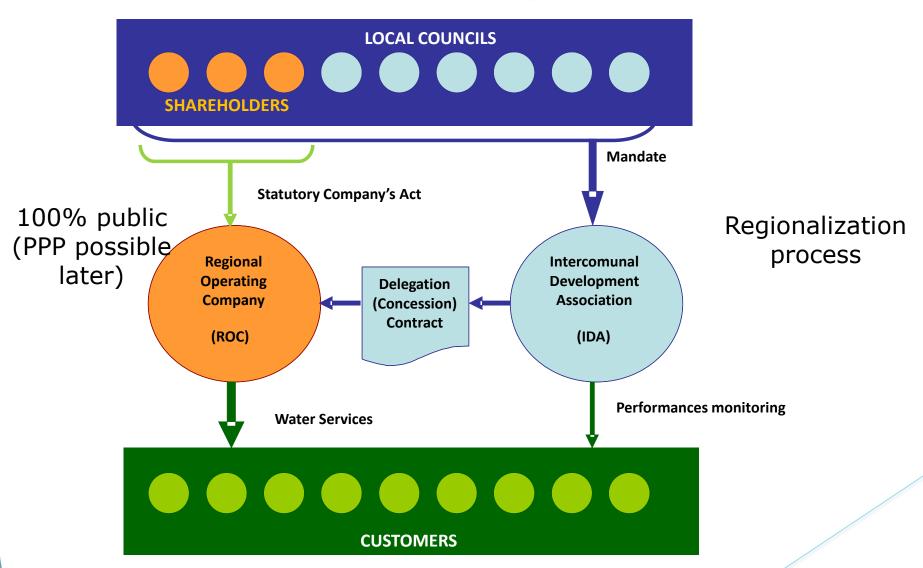


### Water sector institutional key players





#### Institutional arrangement in Romania





### Tariff policy

- Volume based/ Fixed part possible/ Polluters pay principle
- Strategies were related to the investment projects considering the affordability criteria:

- 2000: 4.0% for the average household income

- 2003-2004: 3.5%

- 2007-2011: 2.0-2.5% max. 4% for the lowest decile



#### Tariff structure- Romanian Water Act

ASOCIATIA ROMÂNĂ A APEI **ASSETS COST ELEMENTS ADJUSTMENT** Operating expenses: **INFLATION** Raw water, energy, fuel, staff Maintenance & repair expenses **REAL TERM** A Executed by themselves/ third parties **FORMULA** emergency repairs routine maintenance preventive maintenance FINANCING/ LOAN Environmental expenses: O **AGREEMENT** Financial expenses: Interest and commission, exchange rate loss Water Co. Fixed assets: Company' assets depreciation buildings, equipment etc. B City Fixed assets: w& Public assets depreciation: zero! ww. networks etc. (Delegation contract) Royalty/ Concession fee Development fund **Profit** 



### Tariff approval process

## **CUSTOMERS**



Shareholders= Local Auth.





Government









Water Co. propose

Regulator check

Local Auth. approve







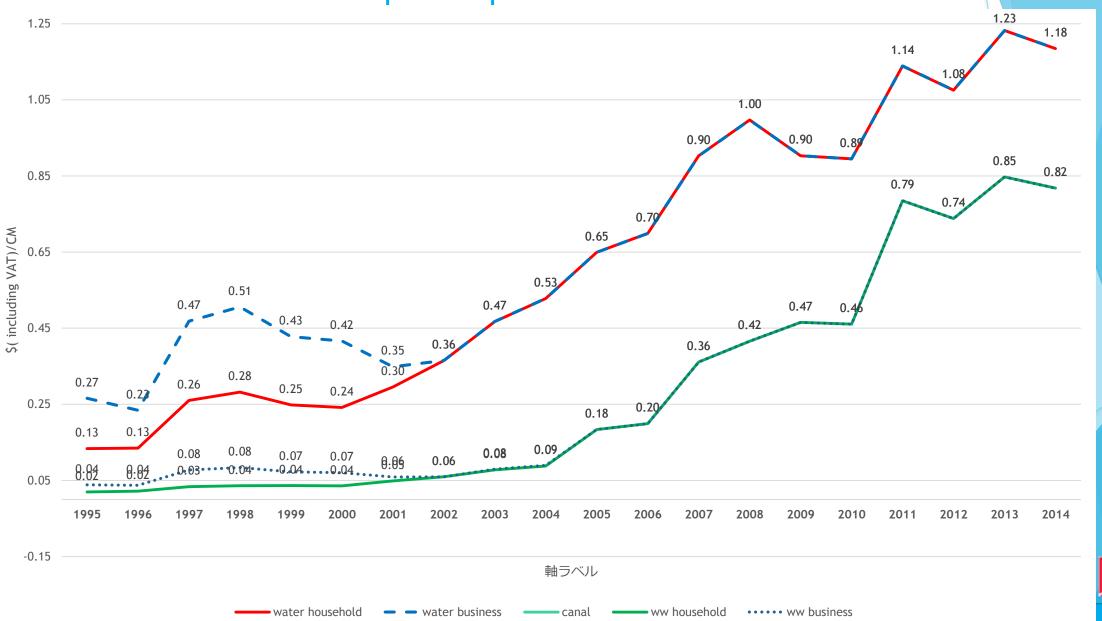
Water Act

Delegation Contract Loan/ Financing Agreement

Support Agreement



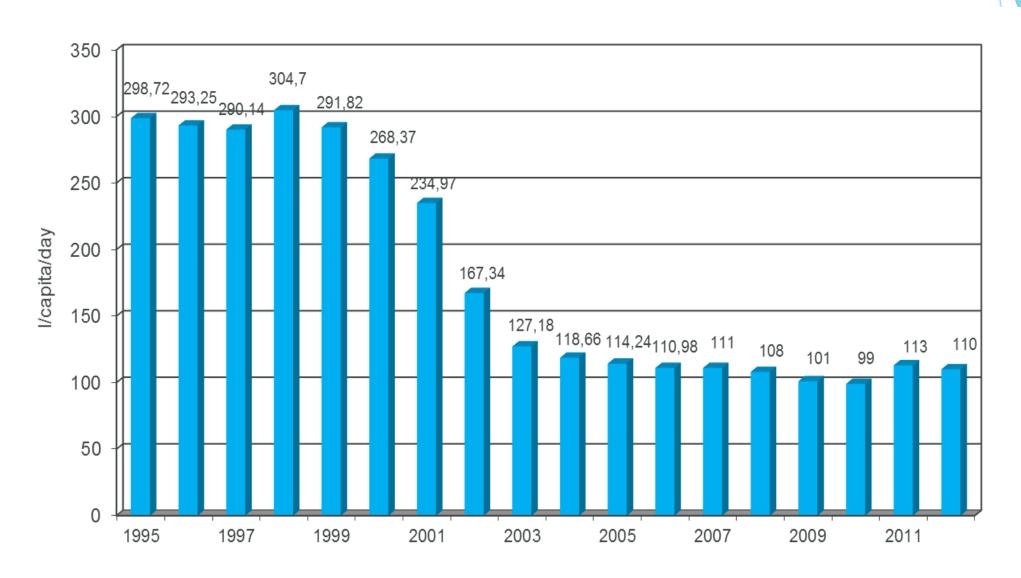
# Tariffs evolution (\$ including VAT) Compania Apa Brasov







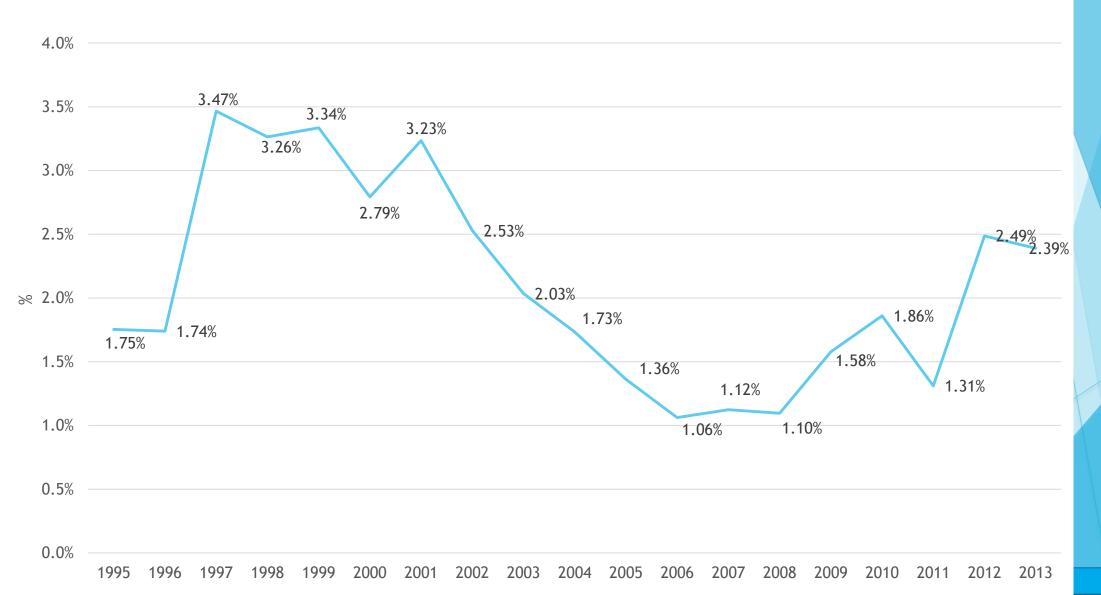
### Water consumption per capita Compania Apa Brasov, Romania







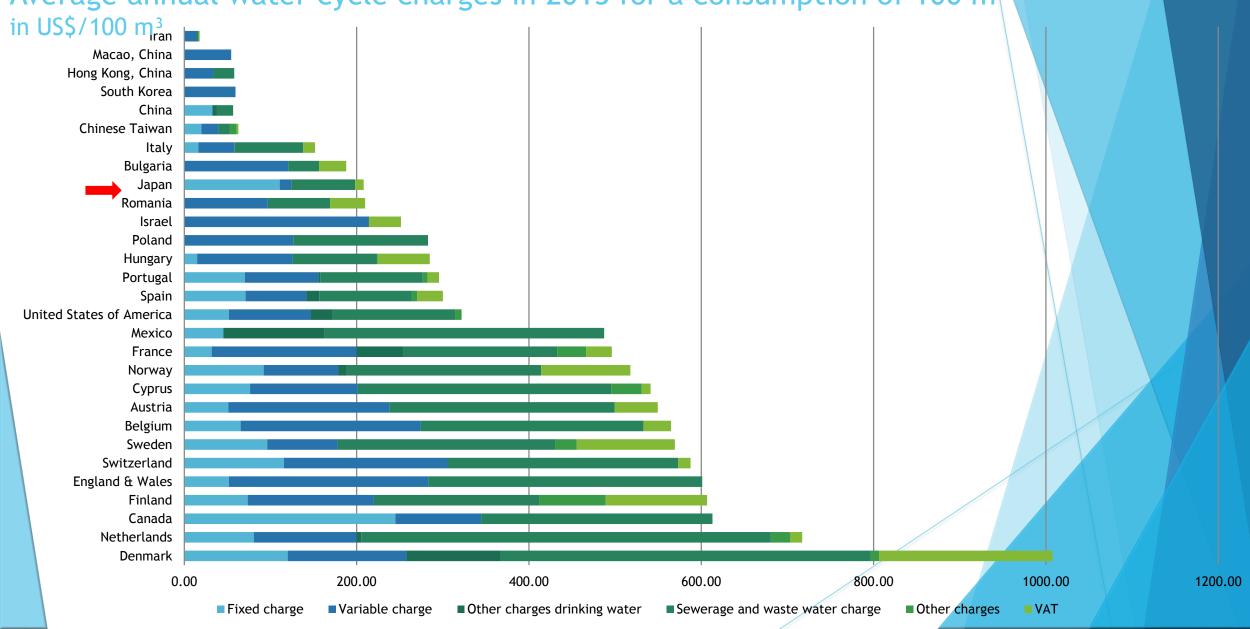
# Affordability Compania Apa Brasov





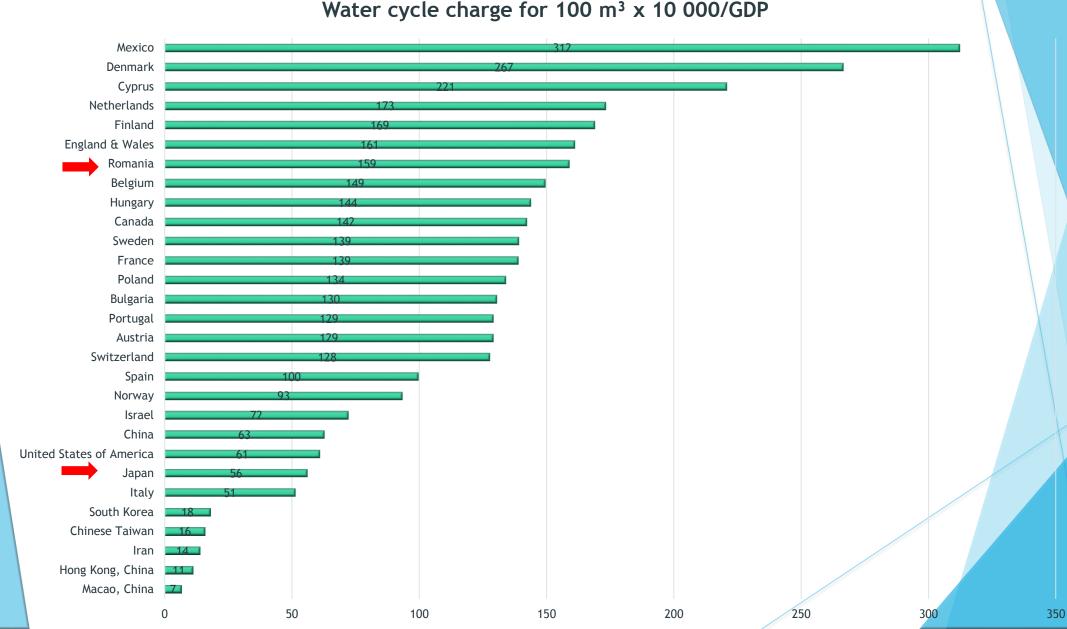


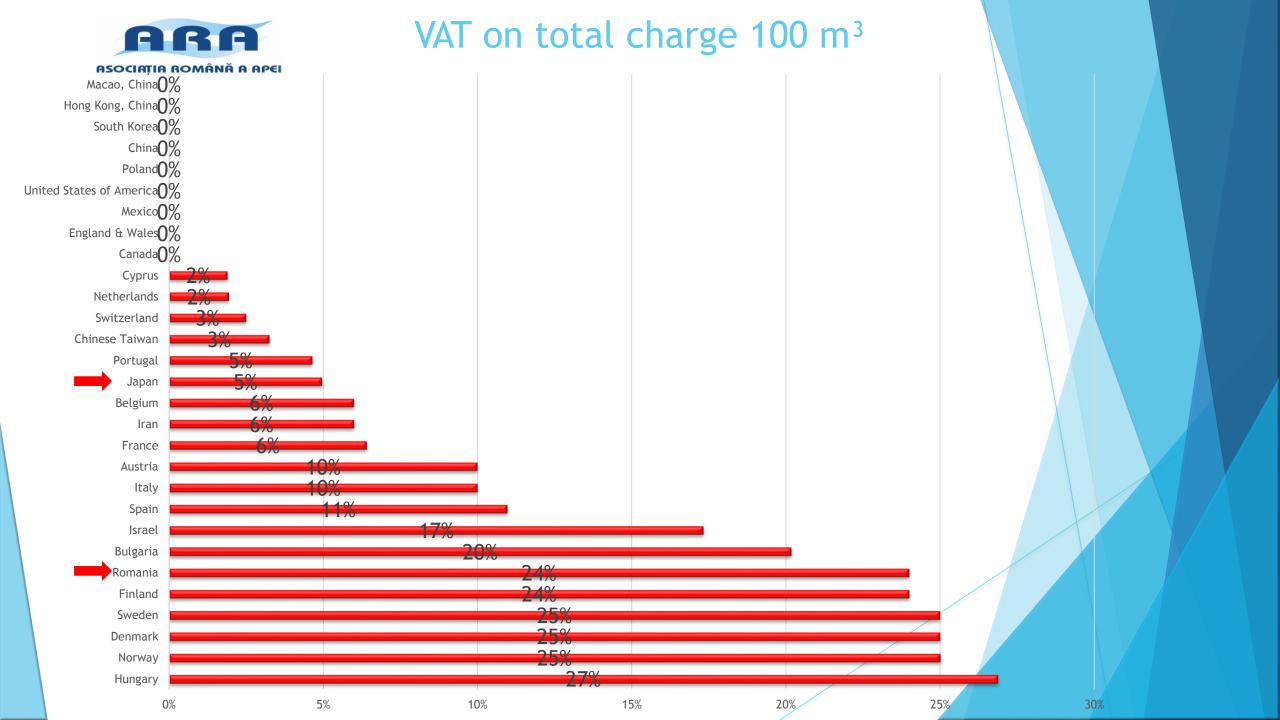
Average annual water cycle charges in 2013 for a consumption of 100 m



## Affordability index







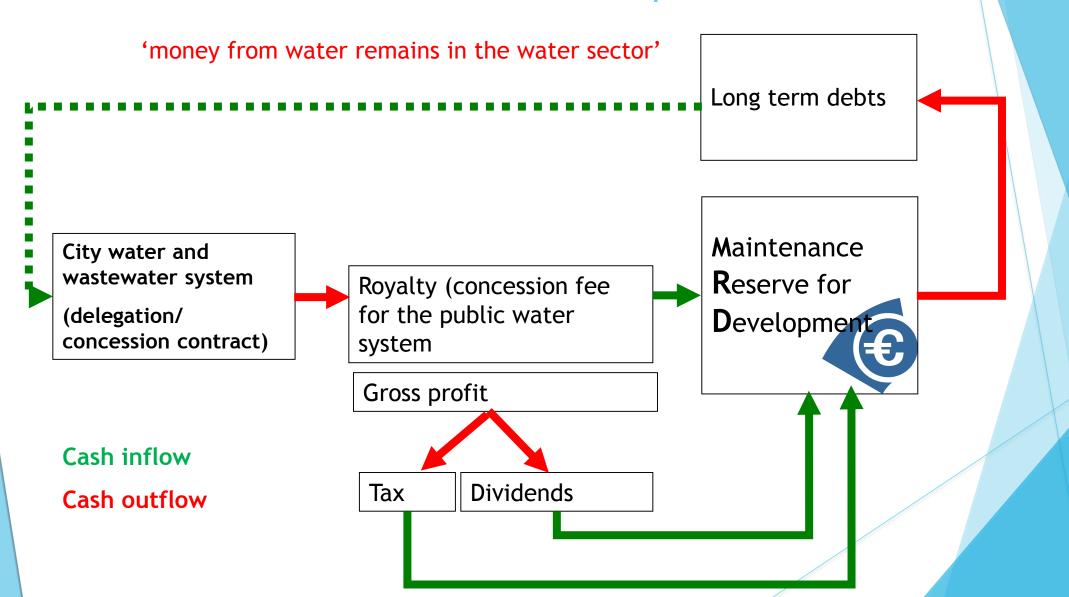




City of Detroit water shutoffs



### Maintenance Reserve for Development mechanism





#### Conclusions

- ► Need to up date financial strategy/ tariff policy
  - Cost recovery principle
  - ▶ Polluters pays principle
  - Gradually include depreciation
  - Gradually reduced VAT
  - Applying social measures





#### Thank you!

お気遣いありがとうございます。 O ki <u>zu</u> ka i A <u>ri</u> ga to u go za i <u>ma</u> su



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